1. Configuration management is:
   a. used to ensure that the description of the project product is correct and complete
   b. a mechanism to track budget and schedule variances
   c. the creation of the work breakdown structure
   d. the set of procedures developed to ensure that project design criteria are met

2. Which process is applied to break down the project into smaller, more manageable elements?
   a. scope definition
   b. scope planning
   c. scope verification
   d. activity duration estimating

3. An index value less than one indicates that the project is:
   a. under cost or behind schedule
   b. under cost or ahead of schedule
   c. over cost or ahead of schedule
   d. over cost or behind schedule

4. Scott has just been given a project that has a specific target date. After discussion with top management he finds that while the date is important the cost is more important and a slip in delivery would be acceptable if required to meet the cost targets. The target date is best classified as:
   a. limit
   b. constrain
   c. enhance
   d. accept

5. It is good practice to document kick-off meeting minutes, focusing on key decisions and _____ items.
   a. miscellaneous
   b. unresolved
   c. undisclosed
   d. action

6. Assigning fixed costs to the start of a task is called:
   a. resource leveling
   b. the prorated accrual method
   c. task priority
   d. front-end costing

7. The critical path is the ________ path throughout the network.
   a. shortest
   b. longest
   c. most expensive
   d. least expensive

8. An example of scope verification is:
a. performing a benefit/cost analysis to determine if we should proceed with the project
b. decomposing the WBS to a work package level
c. managing changes to the project schedule
d. reviewing the performance of an installed software module
9. Some organizations, including Global Construction, use RACI charts—a type of responsibility assignment matrix that shows responsibility, ____ , consultation, and informed roles for project stakeholders.
   a. assignment
   b. allowance
   c. analysis
   d. accountability

10. Which one of the following is a tool used to combine expert judgments?
    a. Delphi technique
    b. work breakdown structure
    c. peer review
    d. expected value technique
Project Management Answer Key

1. A
2. A
3. B
4. D
5. D
6. D
7. B
8. D
9. D
10. A